

# Grant County High School Grant County

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# **TABLE OF CONTENTS**

Introduction	1
Executive Summary	
Introduction	3
Description of the School	4
School's Purpose	5
Notable Achievements and Areas of Improvement	6
Additional Information	7
Plan for KDE Comprehensive School Improvement Plan	
Overview	10
Goals Summary	12 13 in 14
Activity Summary by Funding Source	20
KDE Needs Assessment	
Introduction	24

Data Analysis	25
Areas of Strengths	26
Opportunities for Improvement	27
Conclusion	28
KDE Compliance and Accountability - Schools	
Introduction	30
Planning and Accountability Requirements	31
KDE Assurances - School	
Introduction	47
Assurances	48
The Missing Piece	
Introduction	54
Stakeholders	55
Relationship Building	56
Communications	57
Decision Making	59
Advocacy	61
Learning Opportunities	62
Community Partnerships	63
Reflection	64

Report Summary	65
Improvement Plan Stakeholder Involvement	
Introduction	67
Improvement Planning Process	68
School Safety Report	
Introduction	70
School Safety Requirements	71
Equitable Access Diagnostic	
Introduction	74
Needs Assessment	75
Equitable Access Strategies	76
Questions	78

Grant County High School

# Introduction

The process of Improvement Planning in Kentucky is used as the means of determining how schools and districts will plan to ensure that students reach proficiency and beyond by 2015. The process focuses school and district improvement efforts on student needs by bringing together all stakeholders to plan for improvement, by focusing planning efforts on priority needs and closing achievement gaps between subgroups of students, by building upon school and district capacity for high quality planning, and by making connections between the funds that flow into the district and the priority needs in schools. Your school's plans for improvement must be based on careful and honest analysis of data, address all content areas, and clearly address gaps in student achievement.

# **Executive Summary**

Grant County High School

## Introduction

Every school has its own story to tell. The context in which teaching and learning takes place influences the processes and procedures by which the school makes decisions around curriculum, instruction, and assessment. The context also impacts the way a school stays faithful to its vision. Many factors contribute to the overall narrative such as an identification of stakeholders, a description of stakeholder engagement, the trends and issues affecting the school, and the kinds of programs and services that a school implements to support student learning.

The purpose of the Executive Summary (ES) is to provide a school with an opportunity to describe in narrative form the strengths and challenges it encounters. By doing so, the public and members of the school community will have a more complete picture of how the school perceives itself and the process of self-reflection for continuous improvement. This summary is structured for the school to reflect on how it provides teaching and learning on a day to day basis.

# **Description of the School**

Describe the school's size, community/communities, location, and changes it has experienced in the last three years. Include demographic information about the students, staff, and community at large. What unique features and challenges are associated with the community/communities the school serves?

Grant County is a rural community which is situated halfway between Lexington, KY and Cincinnati, OH on I-75. Grant County's population is primarily caucasian. Most employment opportunities lie outside of the county with Grant County Schools being the largest employer within the county. A challenge is that we have a large transient population and a high number of students live with a guardian other than the biological parent. Currently, 58% of the student body qualifies for free/reduced lunch. An estimated 50% of the school's staff lives outside the county.

# **School's Purpose**

Provide the school's purpose statement and ancillary content such as mission, vision, values, and/or beliefs. Describe how the school embodies its purpose through its program offerings and expectations for students.

The mission of Grant County High School will create positive relationships that actively engage all with rigorous, student centered instruction that results in success. The vision of Grant County High School is student success through college and career readiness.

The following groups were involved in the creation of this mission statement:

- ¢ Parental involvement committee
- ¢ Student panel
- ¢ Teacher advisory group
- ¢ Community stakeholders

# **Notable Achievements and Areas of Improvement**

Describe the school's notable achievements and areas of improvement in the last three years. Additionally, describe areas for improvement that the school is striving to achieve in the next three years.

According to recently released state testing data, GCHS is labeled as a "Proficient" high school.

The goal of GCHS is to prepare students to successfully transition to post-secondary education and/or work-force training. This will be evaluated by the percentage of students meeting benchmarks for college/career readiness. GCHS utilizes the following assessments: COMPASS, KYOTE, ASVAB, PLAN, ACT, Work Keys, KOSSA, industry certification, Quality-Core assessments (End-of-course assessments), daily formative assessments, mock state assessments. In order to analyze student work and gather data, teachers regularly participate in on-going professional learning communities comprised of teachers, administrators, curriculum specialists, and board personnel. Teachers are also provided with professional development opportunities to build skills in modifying instruction.

Student support programs and services offered to students at GCHS include:

- ¢ YSC
- ¢ guidance office personnel
- ¢ tutoring before and after school
- ¢ school nurse
- ¢ community-based services (i.e. NorthKey)
- ¢ extracurricular and social clubs
- ¢ community group support (i.e. church outreach)
- ¢ assessment workshops (i.e. ACT preparation)
- ¢ summer school
- ¢ CTE adult education programs
- ¢ county extension office
- ¢ 4-H

In order to increase parental and community involvement, GCHS hosts open houses, "Let's Talk Turkey" community event, parent meetings, "Hay Read", and academic showcases. We also provide weekly newsletters, weekly phone calls, school marquee messages and have a variety of booster organizations.

## Additional Information

Provide any additional information you would like to share with the public and community that were not prompted in the previous sections.

Chanllenges and Opportunities of GCHS:

- o Drop-out and Retention Rate.
- o Eagle Creek Alternative Program-students are given the opportunity to graduate from the alternative program while still meeting state requirements.
- o Systematic process in place for students who desire to drop-out of school.
- o Various transition activities between grade levels and schools.
- o Addition of Career and Tech Center to increase student interest and prepare them with appropriate job skills.
- o Credit recovery.
- o ESS, parent contacts, ongoing tutoring before and after school hours.
- ¢ Students and parents lacking full understanding of state assessments and assessment scores.
- o Implementation of intervention period during the school day.
- o Parent informational meetings to educate external stakeholders about the assessments and ways to improve their student's scores.
- o Parent newsletter outing College and Career Readiness benchmarks.
- o Grade level meetings.
- o Mock assessments given to students.
- o District website.
- ¢ High number of school-wide discipline referrals.
- o Implementation of school culture/climate committee.
- o Restructuring of school-wide discipline tiers.
- o Implementation of PBIS-KYCID system.
- o Student expectations.
- o Positive-behavior incentives.
- o Teacher-based tier for handling minor discipline issues. Increased teacher supervision.
- o Increasing teacher awareness on ways to successfully gauge student comprehension.
- o Ongoing Professional development on designing and implementing daily formative assessments. Formative assessment analysis reviewed within PLCs.
- o Kagan strategies.
- ¢ Increasing parental and community involvement.
- o open houses
- o parent meetings
- o "Hay Read"
- o newsletters
- o academic showcases
- o weekly phone calls
- o school marquee messages
- o community and adult education classes

Grant County High School is very proud to be focused school-wide on college and career readiness. Our multi-million dollar area career and

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Page 7

Grant County High School

technical facility offers programs in seven different fields to provide various ways for students to become college/career ready. We have also increased dual-credit opportunities and enrollment for students through relationships with Northern Kentucky University, Morehead State University, Murray State University, and Gateway KCTCS. In addition, we have witnessed continuous growth in areas such as ACT and PLAN scores. We have a high number of award-winning extracurricular activities provided to our students. Though this is a challenge, we have increased our efforts in the area of community and parental involvement and are constantly striving to build the necessary bridges between our school and the community. All of these efforts have allowed us dramatically reduce our drop-out and retention rates over the last few years.

Grant County High School

# **Overview**

Plan Name

Plan for KDE Comprehensive School Improvement Plan

**Plan Description** 

# **Goals Summary**

The following is a summary of the goals encompassed in this plan. The details for each goal are available in the next section.

#	Goal Name	Goal Details	Goal Type	Total Funding
1	Grant County High School will increase the College & Career Readiness Rate from 72.5 to 87.1.	Objectives: 1 Strategies: 3 Activities: 3	Academic	\$0
2	Grant County High School will increase the average combined reading and math proficiency ratings for all students in the non-duplicated gap group from 35.9% to 55.1.% in the 2016-2017 school year.	Objectives: 2 Strategies: 1 Activities: 1	Academic	\$0
3	Grant County High School will increase the averaged combined reading and math scores from 43% to 60.1% in the 2016-2017 school year.	Objectives: 2 Strategies: 1 Activities: 1	Academic	\$0
4	Grant County High School will increase the Graduation Rate from 90.1 to 97.3 in the 2016-2017 school year.	Objectives: 1 Strategies: 2 Activities: 3	Academic	\$0
	Grant County High School will reduce the percent of novice students in reading and math from 34.6% to 27.7% in the 2016-2017 school year.	Objectives: 2 Strategies: 3 Activities: 3	Academic	\$0

Grant County High School

# Goal 1: Grant County High School will increase the College & Career Readiness Rate from 72.5 to 87.1.

# **Measurable Objective 1:**

85% of All Students will achieve college and career readiness by becoming college and career ready by their graduation in Career & Technical by 05/31/2017 as measured by KDE College and Career Readiness measures.

# Strategy 1:

Individual Learning Plans - Grant County High School will utilize ILP's and grade level data files to guide college and career planning for all students through individual and/or small group counseling.

Category: Career Readiness Pathways

Research Cited: ILP

Activity - Operation Preparation	Activity Type	Begin Date				Staff Responsible
Operation Preparation will take place with all current freshmen, sophomores and juniors. Every student in these grade levels will meet with an adult to examine their ILP, school data, and data relevant for future planning to determine their schedule at GCHS.			05/31/2017	\$0	Other	Counselors

# Strategy 2:

Transition to GCHS - Grant County High School will implement effective transition activities for incoming freshmen.

Category: Career Readiness Pathways

Research Cited: Transition

Activity - High School Transition	Activity Type	Begin Date		Resource Assigned	Source Of Funding	Staff Responsible
Incoming freshmen will attend school a day earlier than their peers in 10th, 11th and 12th grades. This will allow students to synthesize their new surroundings, meet teachers from all areas, and complete graduation expectation activities.	Career Preparation/O rientation, Academic Support Program, Behavioral Support Program		05/31/2017	\$0	Other	Counselors, GCHS Teachers, Administrator s

Grant County High School

# Strategy 3:

Dual Credit Opportunities - Grant County High School will incorporate dual credit opportunities for students at GCHS.

Category: Continuous Improvement Research Cited: College Readiness

Activity - Dual Credit	Activity Type	Begin Date	End Date	Resource Assigned		Staff Responsible
Grant County High School will partner with various colleges/universities for dual credit opportunities on GCHS and college campuses.	Career Preparation/O rientation, Academic Support Program		05/31/2017	\$0	No Funding Required	Counselors, Administrator s

# Goal 2: Grant County High School will increase the average combined reading and math proficiency ratings for all students in the non-duplicated gap group from 35.9% to 55.1.% in the 2016-2017 school year.

# **Measurable Objective 1:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by average combined reading and math proficiency ratings in the non-duplicated gap groups..

# (shared) Strategy 1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date		Resource Assigned	Source Of Funding	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0	Other	Teachers, Counselors, Administrator s

# **Measurable Objective 2:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by average combined reading and math proficiency ratings in non-duplicated gap groups.

Grant County High School

# (shared) Strategy 1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date			Source Of Funding	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0	Other	Teachers, Counselors, Administrator

# Goal 3: Grant County High School will increase the averaged combined reading and math scores from 43% to 60.1% in the 2016-2017 school year.

# **Measurable Objective 1:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by the End of Course Assessments.

# (shared) Strategy 1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

Activity - Professional Development	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.		08/01/2016	05/31/2017	\$0	Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

# **Measurable Objective 2:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by End of Course Assessments.

Grant County High School

# (shared) Strategy 1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

Activity - Professional Development	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.		08/01/2016	05/31/2017	\$0	Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

# Goal 4: Grant County High School will increase the Graduation Rate from 90.1 to 97.3 in the 2016-2017 school year.

# **Measurable Objective 1:**

95% of Twelfth grade students will improve graduation rate at Grant County High School in Career & Technical by 05/31/2017 as measured by KDE calculations for the graduation rate.

# Strategy 1:

Mentor - Students that have attendance and academic issues will go through a mentorship program.

Category: Career Readiness Pathways

Research Cited: Mentoring

Activity - Mentor	Activity Type	Begin Date				Staff Responsible
Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.	Career Preparation/O rientation, Academic Support Program		05/31/2017	\$0	Required	Counselors, YSC personnel, DPP, Administrator s

Grant County High School

# Strategy 2:

Ongoing Counseling - Students will receive additional counseling as it relates to career pathways, postsecondary options, and long term goal setting.

Category: Continuous Improvement

Research Cited: College and Career Readiness

Activity - Counseling	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
GCHS counselors will meet with students regularly to assist in career planning, goal setting, and create an academic track for scheduling needs.	Career Preparation/O rientation, Academic Support Program, Behavioral Support Program		05/31/2017	\$0	No Funding Required	Counselors

Activity - Counseling	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
Counselors will take the lead and create a drop-out prevention plan for at risk students.	Career Preparation/O rientation, Academic Support Program, Behavioral Support Program	08/01/2016	05/31/2017	\$0	No Funding Required	Counselors, Eagle Creek Alternative Program Director and Counselor, various staff members

# Goal 5: Grant County High School will reduce the percent of novice students in reading and math from 34.6% to 27.7% in the 2016-2017 school year.

# **Measurable Objective 1:**

7% of All Students will increase student growth by moving out of the novice category in Reading by 05/31/2017 as measured by novice reduction.

# (shared) Strategy 1:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

Research Cited: Intervention

**Grant County High School** 

Activity - Intervention Time	Activity Type	Begin Date				Staff Responsible
Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Career Preparation/O rientation, Academic Support Program		05/31/2017	\$0	No Funding Required	GCHS Staff

# (shared) Strategy 2:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement

Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
	Career Preparation/O rientation, Academic Support Program, Direct Instruction		05/31/2017	\$0	No Funding Required	Teachers, Curriculum Specialist

# (shared) Strategy 3:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
Grant County High School will continue to provide on-going, job- embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Recruitment and Retention, Academic Support Program, Professional Learning, Community Engagement, Direct Instruction	08/01/2016	05/31/2017	\$0	No Funding Required	GCHS Curriculum Specialist, Administrator s, Teachers

Grant County High School

# **Measurable Objective 2:**

7% of All Students will increase student growth by moving out of the novice category in Mathematics by 05/31/2017 as measured by novice reduction.

# (shared) Strategy 1:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

Research Cited: Intervention

Activity - Intervention Time	Activity Type	Begin Date		Resource Assigned		Staff Responsible
Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Career Preparation/O rientation, Academic Support Program		05/31/2017	\$0	No Funding Required	GCHS Staff

# (shared) Strategy 2:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement

Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date	End Date	Resource Assigned		Staff Responsible
	Career Preparation/O rientation, Academic Support Program, Direct Instruction		05/31/2017	\$0	No Funding Required	Teachers, Curriculum Specialist

# (shared) Strategy 3:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Resource Assigned	Source Of Funding	Staff Responsible
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Grant County High School

Grant County High School will continue to provide on-going, job-	Recruitment	08/01/2016	05/31/2017	\$0	No Funding	GCHS
embedded, research based professional learning in the following areas:	and				Required	Curriculum
Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction,	Retention,					Specialist, Administrator
	Academic					
Standards Based Grading, and Science & Social Studies Standards.	Support					s, Teachers
	Program,					!
	Professional					!
	Learning,					!
	Community Community					
	Engagement,					
	Direct					
	Instruction					

# **Activity Summary by Funding Source**

# Below is a breakdown of your activities by funding source

# No Funding Required

Activity Name	Activity Description	Activity Type	Begin Date	End Date	Resource Assigned	Staff Responsible
Intervention Time	Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Career Preparation/O rientation, Academic Support Program	08/01/2016	05/31/2017	\$0	GCHS Staff
Professional Learning	Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Recruitment and Retention, Academic Support Program, Professional Learning, Community Engagement, Direct Instruction	08/01/2016	05/31/2017	\$0	GCHS Curriculum Specialist, Administrator s, Teachers
Unit Development	Teachers will create pacing guides, standards based units, rigorous-common assessments for courses taught at GCHS.	Career Preparation/O rientation, Academic Support Program, Direct Instruction	08/01/2016	05/31/2017	\$0	Teachers, Curriculum Specialist
Counseling	GCHS counselors will meet with students regularly to assist in career planning, goal setting, and create an academic track for scheduling needs.	Career Preparation/O rientation, Academic Support Program, Behavioral Support Program	08/01/2016	05/31/2017	\$0	Counselors

Grant County High School

colleges/universities for dual credit opportunities on GCHS and college campuses.	Preparation/O rientation, Academic Support	08/01/2016	05/31/2017	\$0	Counselors, Administrator s
at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level	Preparation/O rientation, Academic Support	08/01/2016	05/31/2017	\$0	Counselors, YSC personnel, DPP, Administrator s
prevention plan for at-risk students.	Preparation/O rientation, Academic Support Program, Behavioral Support	08/01/2016	05/31/2017	\$0	Counselors, Eagle Creek Alternative Program Director and Counselor, various staff members
	Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.  Counselors will take the lead and create a drop-out prevention plan for at-risk students.	colleges/universities for dual credit opportunities on GCHS and college campuses.  Preparation/O rientation, Academic Support Program  Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.  Counselors will take the lead and create a drop-out  Career  Preparation/O rientation, Academic Support Program Program	colleges/universities for dual credit opportunities on GCHS and college campuses.  Students who are identified as an attendance or academic Support Program  Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.  Counselors will take the lead and create a drop-out prevention plan for at-risk students.  Career Preparation/O rientation, Academic Support Program  Career Preparation/O rientation, Academic Support Program, Behavioral Support	colleges/universities for dual credit opportunities on GCHS and college campuses.  Preparation/O rientation, Academic Support Program  Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.  Counselors will take the lead and create a drop-out prevention plan for at-risk students.  Career Preparation/O rientation, Academic Support Program  Career Preparation/O rientation, Academic Support Program, Behavioral Support	colleges/universities for dual credit opportunities on GCHS and college campuses.  Preparation/O rientation, Academic Support Program  Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.  Counselors will take the lead and create a drop-out prevention plan for at-risk students.  Preparation/O rientation, Academic Support Program  Career Preparation/O rientation, Academic Support Program  Career Preparation/O rientation, Academic Support Program  Career Preparation/O rientation, Academic Support Program  D8/01/2016 05/31/2017 \$0

Total

\$0

# Other

Activity Name	Activity Description	Activity Type	Begin Date	End Date	Resource Assigned	Staff Responsible
Professional Learning	Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0	Teachers, Counselors, Administrator s
High School Transition	Incoming freshmen will attend school a day earlier than their peers in 10th, 11th and 12th grades. This will allow students to synthesize their new surroundings, meet teachers from all areas, and complete graduation expectation activities.	Career Preparation/O rientation, Academic Support Program, Behavioral Support Program	08/01/2016	05/31/2017	\$0	Counselors, GCHS Teachers, Administrator s
Operation Preparation	Operation Preparation will take place with all current freshmen, sophomores and juniors. Every student in these grade levels will meet with an adult to examine their ILP, school data, and data relevant for future planning to determine their schedule at GCHS.	Career Preparation/O rientation, Academic Support Program	08/01/2016	05/31/2017	\$0	Counselors

**Grant County High School** 

Professional Development	Professional Learning	08/01/2016	05/31/2017	\$0	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team
			Total	\$0	

**Grant County High School** 

# **KDE Needs Assessment**

Grant County High School

# Introduction

The purpose of the School Needs Assessment is to use data and information to prioritize allocation of resources and activities.

# **Data Analysis**

What question(s) are you trying to answer with the data and information provided to you? What does the data/information tell you? What does the data/information not tell you?

How do we get our student population to close the achievement gap in reading in math?

How do we get our students college & career ready?

How do we increase the graduation rate?

Data tells us that we are making gains with the graduation rate and college & career readiness. Data tells us that we need to work with students in reading and math.

Data doesn't tell us specifically how to address the gap in reading and math.

# **Areas of Strengths**

What were the areas of strength you noted? What actions are you implementing to sustain the areas of strength? What is there cause to celebrate?

Graduation rate increased from previous years. The College and Career Readiness numbers increased from previous years. Students are examined individually to see if they are college and career ready. Students are placed in enrichment and content courses based on individual needs. Our Career & Technology Center addition has been an asset to our students and the increase of our college and career readiness scores.

# **Opportunities for Improvement**

What were areas in need of in	provement? What plans are	you making to improv	e the areas of need?
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We need to examine reading and math. We are working with all teachers in PLC meetings to increase content literacy in all classes. Student data from formative assessments and summative assessments are examined and used for next steps in instruction.

**Grant County High School** 

# Conclusion

Reflect on your answers provided in the previous sections. What are your next steps in addressing areas of concern?

We will continue to move forward with college and career readiness and graduation rate. We will also continue to focus in the areas of reading and math. Teachers will examine student data to make changes to instruction. Students will be placed in the master schedule in their area of need.

Grant County High School

# Introduction

The process of Improvement Planning in Kentucky is used as the means of determining how schools and districts will plan to ensure that students reach proficiency and beyond by 2015. The process focuses school and district improvement efforts on student needs by bringing together all stakeholders to plan for improvement, by focusing planning efforts on priority needs and closing achievement gaps between subgroups of students, by building upon school and district capacity for high quality planning, and by making connections between the funds that flow into the district and the priority needs in schools.

Your school's plans for improvement must be based on careful and honest analysis of data, address all content areas, and clearly address gaps in student achievement.

# **Planning and Accountability Requirements**

The school has identified specific strategies to address areas for improvement identified in the TELLKY Survey results.

#### Goal 1:

Grant County High School will increase the average combined reading and math proficiency ratings for all students in the non-duplicated gap group from 35.9% to 55.1.% in the 2016-2017 school year.

#### **Measurable Objective 1:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by average combined reading and math proficiency ratings in non-duplicated gap groups.

# Strategy1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	Teachers, Counselors, Administrators

## **Measurable Objective 2:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by average combined reading and math proficiency ratings in the non-duplicated gap groups..

# Strategy1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	Teachers, Counselors, Administrators

Grant County High School

#### Goal 2:

Grant County High School will increase the averaged combined reading and math scores from 43% to 60.1% in the 2016-2017 school year.

## **Measurable Objective 1:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by End of Course Assessments.

#### Strategy1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

Activity - Professional Development	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

# **Measurable Objective 2:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by the End of Course Assessments.

# Strategy1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

Activity - Professional Development	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

#### Goal 3:

Grant County High School will reduce the percent of novice students in reading and math from 34.6% to 27.7% in the 2016-2017 school year.

**Grant County High School** 

#### **Measurable Objective 1:**

7% of All Students will increase student growth by moving out of the novice category in Mathematics by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Academic Support Program Recruitment and Retention Direct Instruction Professional Learning Community Engagement	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

#### **Measurable Objective 2:**

7% of All Students will increase student growth by moving out of the novice category in Reading by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Recruitment and Retention Direct Instruction Community Engagement Academic Support Program Professional	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

Grant County High School

The school identified specific strategies to increase the average combined reading and math K-Prep proficiency scores.

N/A (this question does not apply)

All children-were screened for kindergarten readiness. If yes, name the assessment.

N/A (this question does not apply)

The school identified specific strategies to increase the percentage of students who are Kindergarten ready.

N/A (this question does not apply)

The school identified specific K-3 strategies to increase the average 3rd grade math and reading combined K-Prep proficiency scores.

N/A (this question does not apply)

The school identified specific strategies to address subgroup achievement gaps.

#### Goal 1:

Grant County High School will increase the average combined reading and math proficiency ratings for all students in the non-duplicated gap group from 35.9% to 55.1.% in the 2016-2017 school year.

#### **Measurable Objective 1:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by average combined reading and math proficiency ratings in non-duplicated gap groups.

#### Strategy1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	Teachers, Counselors, Administrators

#### **Measurable Objective 2:**

55% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by average combined reading and math proficiency ratings in the non-duplicated gap groups..

Grant County High School

#### Strategy1:

Professional Learning - Teachers, Counselors, and Administrators will develop a plan to intervene at-risk students. Common assessment data, RTI data, behavior, academic, and attendance data will be used to develop a plan.

Category: Professional Learning & Support Research Cited: Response to Intervention

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Stakeholders will meet regularly to examine various forms of data to identify and develop a plan for at-risk students.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	Teachers, Counselors, Administrators

#### Goal 2:

Grant County High School will reduce the percent of novice students in reading and math from 34.6% to 27.7% in the 2016-2017 school year.

#### **Measurable Objective 1:**

7% of All Students will increase student growth by moving out of the novice category in Reading by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Teachers will create pacing guides, standards based units, rigorous-common assessments for courses taught at GCHS.	Career Preparation/ Orientation Direct Instruction Academic Support Program	08/01/2016	05/31/2017	\$0 - No Funding Required	Teachers, Curriculum Specialist

#### Strategy2:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

Research Cited: Intervention

**Grant County High School** 

Activity - Intervention Time	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Staff

#### Strategy3:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Professional Learning Academic Support Program Recruitment and Retention Direct Instruction Community Engagement	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

#### **Measurable Objective 2:**

7% of All Students will increase student growth by moving out of the novice category in Mathematics by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement

Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Teachers will create pacing guides, standards based units, rigorous-common assessments for courses taught at GCHS.	Career Preparation/ Orientation Direct Instruction Academic Support Program	08/01/2016	05/31/2017	\$0 - No Funding Required	Teachers, Curriculum Specialist

#### Strategy2:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

SY 2015-2016

**Grant County High School** 

Research Cited: Intervention

Activity - Intervention Time	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Staff

#### Strategy3:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Academic Support Program Direct Instruction Professional Learning Recruitment and Retention Community Engagement	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

The school identified specific strategies to increase the average freshman graduation rate.

#### Goal 1:

Grant County High School will increase the College & Career Readiness Rate from 72.5 to 87.1.

### **Measurable Objective 1:**

85% of All Students will achieve college and career readiness by becoming college and career ready by their graduation in Career & Technical by 05/31/2017 as measured by KDE College and Career Readiness measures.

#### Strategy1:

Transition to GCHS - Grant County High School will implement effective transition activities for incoming freshmen.

Category: Career Readiness Pathways

Research Cited: Transition

**Grant County High School** 

Activity - High School Transition	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Incoming freshmen will attend school a day earlier than their peers in 10th, 11th and 12th grades. This will allow students to synthesize their new surroundings, meet teachers from all areas, and complete graduation expectation activities.	Career Preparation/ Orientation Behavioral Support Program Academic Support Program	08/01/2016	05/31/2017	\$0 - Other	Counselors, GCHS Teachers, Administrators

#### Strategy2:

Dual Credit Opportunities - Grant County High School will incorporate dual credit opportunities for students at GCHS.

Category: Continuous Improvement Research Cited: College Readiness

Activity - Dual Credit	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Grant County High School will partner with various colleges/universities for dual credit opportunities on GCHS and college campuses.	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - No Funding Required	Counselors, Administrators

#### Strategy3:

Individual Learning Plans - Grant County High School will utilize ILP's and grade level data files to guide college and career planning for all students through individual and/or small group counseling.

Category: Career Readiness Pathways

Research Cited: ILP

Activity - Operation Preparation	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
current freshmen, sophomores and juniors. Every student in these grade levels will meet with an adult to examine their ILP, school data,	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - Other	Counselors

#### Goal 2:

Grant County High School will increase the Graduation Rate from 90.1 to 97.3 in the 2016-2017 school year.

#### **Measurable Objective 1:**

95% of Twelfth grade students will improve graduation rate at Grant County High School in Career & Technical by 05/31/2017 as measured by KDE calculations for the graduation rate.

#### Strategy1:

Mentor - Students that have attendance and academic issues will go through a mentorship program.

SY 2015-2016

Page 38

**Grant County High School** 

Category: Career Readiness Pathways

Research Cited: Mentoring

Activity - Mentor	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Students who are identified as an attendance or academic at-risk student will be given a mentor. The mentor will routinely meet with the student, check academic and attendance progress, determine issues with attendance and academics and communicate to building level administrators, YSC personnel, counselors and the DPP for next steps.	Academic Support	08/01/2016	05/31/2017	\$0 - No Funding Required	Counselors, YSC personnel, DPP, Administrators

#### Strategy2:

Ongoing Counseling - Students will receive additional counseling as it relates to career pathways, postsecondary options, and long term goal setting.

Category: Continuous Improvement

Research Cited: College and Career Readiness

Activity - Counseling	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
GCHS counselors will meet with students regularly to assist in career planning, goal setting, and create an academic track for scheduling needs.	Academic Support Program Behavioral Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - No Funding Required	Counselors

Activity - Counseling	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Counselors will take the lead and create a dropout prevention plan for at-risk students.	Behavioral Support Program Academic Support Program Career Preparation/ Orientation	08/01/2016		\$0 - No Funding Required	Counselors, Eagle Creek Alternative Program Director and Counselor, various staff members

The school identified specific strategies to increase the percentage of students who are college and career ready.

#### Goal 1:

Grant County High School will increase the College & Career Readiness Rate from 72.5 to 87.1.

### **Measurable Objective 1:**

Grant County High School

85% of All Students will achieve college and career readiness by becoming college and career ready by their graduation in Career & Technical by 05/31/2017 as measured by KDE College and Career Readiness measures.

#### Strategy1:

Dual Credit Opportunities - Grant County High School will incorporate dual credit opportunities for students at GCHS.

Category: Continuous Improvement Research Cited: College Readiness

Activity - Dual Credit	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Grant County High School will partner with various colleges/universities for dual credit opportunities on GCHS and college campuses.	Career Preparation/ Orientation Academic Support Program	08/01/2016	05/31/2017	\$0 - No Funding Required	Counselors, Administrators

#### Strategy2:

Individual Learning Plans - Grant County High School will utilize ILP's and grade level data files to guide college and career planning for all students through individual and/or small group counseling.

Category: Career Readiness Pathways

Research Cited: ILP

Activity - Operation Preparation	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Operation Preparation will take place with all current freshmen, sophomores and juniors. Every student in these grade levels will meet with an adult to examine their ILP, school data, and data relevant for future planning to determine their schedule at GCHS.	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - Other	Counselors

#### Strategy3:

Transition to GCHS - Grant County High School will implement effective transition activities for incoming freshmen.

Category: Career Readiness Pathways

Research Cited: Transition

Activity - High School Transition	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Incoming freshmen will attend school a day earlier than their peers in 10th, 11th and 12th grades. This will allow students to synthesize their new surroundings, meet teachers from all areas, and complete graduation expectation activities.	Behavioral Support Program Career Preparation/ Orientation Academic Support Program	08/01/2016	05/31/2017	\$0 - Other	Counselors, GCHS Teachers, Administrators

Grant County High School

The school identified specific strategies to increase the percentage of distinguished programs in the arts and humanities, PL/CS and writing.

#### Goal 1:

Grant County High School will increase the College & Career Readiness Rate from 72.5 to 87.1.

#### **Measurable Objective 1:**

85% of All Students will achieve college and career readiness by becoming college and career ready by their graduation in Career & Technical by 05/31/2017 as measured by KDE College and Career Readiness measures.

#### Strategy1:

Dual Credit Opportunities - Grant County High School will incorporate dual credit opportunities for students at GCHS.

Category: Continuous Improvement Research Cited: College Readiness

Activity - Dual Credit	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Grant County High School will partner with various colleges/universities for dual credit opportunities on GCHS and college campuses.	Career Preparation/ Orientation Academic Support Program	08/01/2016	05/31/2017	\$0 - No Funding Required	Counselors, Administrators

#### Strategy2:

Transition to GCHS - Grant County High School will implement effective transition activities for incoming freshmen.

Category: Career Readiness Pathways

Research Cited: Transition

Activity - High School Transition	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Incoming freshmen will attend school a day earlier than their peers in 10th, 11th and 12th grades. This will allow students to synthesize their new surroundings, meet teachers from all areas, and complete graduation expectation activities.	Academic Support Program Behavioral Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - Other	Counselors, GCHS Teachers, Administrators

#### Strategy3:

Individual Learning Plans - Grant County High School will utilize ILP's and grade level data files to guide college and career planning for all students through individual and/or small group counseling.

Category: Career Readiness Pathways

Research Cited: ILP

Activity - Operation Preparation	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
current freshmen, sophomores and juniors. Every student in these grade levels will meet	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - Other	Counselors

#### Goal 2:

Grant County High School will increase the averaged combined reading and math scores from 43% to 60.1% in the 2016-2017 school year.

#### **Measurable Objective 1:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Mathematics by 05/31/2017 as measured by End of Course Assessments.

#### Strategy1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

ACTIVITY - Protessional Development	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

#### **Measurable Objective 2:**

60% of All Students will demonstrate a proficiency in the 2016-2017 school year in Reading by 05/31/2017 as measured by the End of Course Assessments.

#### Strategy1:

Literacy Professional Development - Teachers will receive professional development that is embedded in the professional learning community meetings. Teachers will have time to implement strategies and receive feedback on the implementation.

Category: Professional Learning & Support

Research Cited: Thinking Strategies

Grant County High School

Activity - Professional Development	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Professional Development will be provided to teachers in the professional learning community meetings on a regular basis. Teachers will implement literacy strategies and receive feedback from leadership support team.	Professional Learning	08/01/2016	05/31/2017	\$0 - Other	GCHS Teachers GCHS & District Curriculum Team GCHS Leadership Team

#### Goal 3:

Grant County High School will reduce the percent of novice students in reading and math from 34.6% to 27.7% in the 2016-2017 school year.

#### **Measurable Objective 1:**

7% of All Students will increase student growth by moving out of the novice category in Reading by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement

Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
based units, rigorous-common assessments for courses taught at GCHS.	Career Preparation/ Orientation Academic Support Program Direct Instruction	08/01/2016	05/31/2017	\$0 - No Funding Required	Teachers, Curriculum Specialist

#### Strategy2:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Professional Learning Recruitment and Retention Academic Support Program Direct Instruction Community Engagement	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

**Grant County High School** 

#### Strategy3:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

Research Cited: Intervention

Activity - Intervention Time	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs	Academic Support Program Career Preparation/ Orientation	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Staff

#### **Measurable Objective 2:**

7% of All Students will increase student growth by moving out of the novice category in Mathematics by 05/31/2017 as measured by novice reduction.

#### Strategy1:

Intervention - Students will be placed in intervention course (twenty-five minute period) based on various academic data.

Category: Continuous Improvement

Research Cited: Intervention

Activity - Intervention Time	Activity Type	Begin Date		Funding Amount & Source	Staff Responsible
Students will be placed in appropriate intervention based on various forms of data. Teachers will implement literacy strategies, test taking strategies, and reinforce academic material related to specific needs.	Career Preparation/ Orientation Academic Support Program	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Staff

#### Strategy2:

Unit Development - Teachers will be provided guidance in the developing, revising and refining of pacing guides, standards based units and common assessments at every level.

Category: Continuous Improvement

Research Cited: Development

Activity - Unit Development	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Teachers will create pacing guides, standards based units, rigorous-common assessments for courses taught at GCHS.	Career Preparation/ Orientation Academic Support Program Direct Instruction	08/01/2016	05/31/2017	\$0 - No Funding Required	Teachers, Curriculum Specialist

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Grant County High School

## Strategy3:

Professional Learning - Teachers will obtain professional development throughout the school year in PLC meetings.

Category: Continuous Improvement

Research Cited: Professional Development

Activity - Professional Learning	Activity Type	Begin Date	End Date	Funding Amount & Source	Staff Responsible
Grant County High School will continue to provide on-going, job-embedded, research based professional learning in the following areas: Literacy Strategies, Thinking Strategies, Math Strategies, Professional Growth and Effectiveness System, Assessment Literacy, RTI Instruction, Standards Based Grading, and Science & Social Studies Standards.	Community Engagement Recruitment and Retention Academic Support Program Professional Learning Direct Instruction	08/01/2016	05/31/2017	\$0 - No Funding Required	GCHS Curriculum Specialist, Administrators, Teachers

# **KDE Assurances - School**

Grant County High School

# Introduction

KDE Assurances - School

## **Assurances**

Label	Assurance	Response	Comment	Attachment
Needs Assessment	The school conducted a comprehensive needs assessment, which included a review of academic achievement data for all students and assessed the needs of the school relative to each of the schoolwide program components.			

Label	Assurance	Response	Comment	Attachment
Programs	The school planned and developed Schoolwide researchbased instructional reform strategies to strengthen the core academic program, increase the amount and quality of learning time, and provide additional support to all students.			

Label	Assurance	Response	Comment	Attachment
	The school planned preschool transition strategies and the implementation process.	N/A		

Label	Assurance	Response	Comment	Attachment
Strategies	The school planned and developed schoolwide researchbased instructional strategies that provide additional instruction for students experiencing the greatest degree of difficulty mastering the state's academic achievement standards.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school planned strategies to recruit and retain highly qualified teachers.	Yes		

Label	Assurance	Response	Comment	Attachment
Title I, Part A Schoolwide Funds	The school allocated and spent Title I, Part A Schoolwide funds only on allowable programs and activities and maintained appropriate financial records in this regard on its Title I, Part A programs and activities.	Yes		

Grant County High School

Label	Assurance	Response	Comment	Attachment
Parental Involvement	The school planned or developed strategies to increase parental involvement in the design, implementation, evaluation and communication of assessment results of the Schoolwide activities, which included the development and implementation of a Parent Compact and a Parent Involvement Policy.	Yes		

Label	Assurance	Response	Comment	Attachment
Planning	The school incorporated the ten schoolwide planning criteria into the existing school improvement planning process.	N/A		

Label	Assurance	Response	Comment	Attachment
Development	The school planned or provided appropriate professional development activities for staff members who will be serving students.	Yes		

Label	Assurance	Response	Comment	Attachment
Plan	The school an annual evaluation that addresses the implementation of the comprehensive plan and student achievement results that will inform changes when needed.			

Label	Assurance	Response	Comment	Attachment
Needs Assessment	The school conducted a comprehensive needs assessment, which included a review of academic achievement data, and established objective criteria for identifying eligible Title I students.	Yes		

	Label	Assurance	Response	Comment	Attachment
- 1	Strategies	The school planned and developed research based instructional strategies to support and assist identified students.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school planned targeted assistance activities for identified students that coordinated and integrate with other federal, state, and local programs.			

Label	Assurance	Response	Comment	Attachment
Activities	The school planned targeted assistance activities for identified students that coordinate with and support the regular educational program so identified students have access to both.	Yes		

Label	Assurance	Response	Comment	Attachment
Schoolwide Activities	The school planned activities to coordinate and integrate with other federal, state, and local programs.	Yes		

Label	Assurance	Response	Comment	Attachment
Targeted Assistance Activities	The school planned or developed strategies to monitor and evaluate the success of targeted assistance activities with the identified students and will use the results of the evaluation to inform and improve instructional strategies and professional development activities.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school assigned paraprofessionals who met the requirements of Highly Qualified under ESEA to work with targeted assistance programs and activities.	N/A		

Label	Assurance	Response	Comment	Attachment
Funds	The school allocated and spent federal program funds only on programs and activities for identified eligible students. The school maintained appropriate financial records on its Title I, Part A programs and activities.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school planned or developed strategies to increase parental involvement in the design, implementation, and evaluation of the targeted assistance activities, which included the implementation of a Parent Compact and a Parent Involvement Policy.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school incorporated the eight Targeted Assistance Planning components into the existing school improvement planning process.	N/A		

Label	Assurance	Response	Comment	Attachment
Development	The school planned or provided appropriate professional development activities for staff members who serve identified Title I students.	Yes		

Grant County High School

Label	Assurance	Response	Comment	Attachment
	The school planned an annual evaluation that addressed the implementation of the comprehensive plan and student achievement results that informed changes when needed.	Yes		

Label	Assurance	Response	Comment	Attachment
	The current school year Comprehensive School Improvement Plan (CSIP) is available for stakeholders to examine on our school website (provide the website link below).	Yes		

Label	Assurance	Response	Comment	Attachment
Teacher Quality	The school notifies parents when their child(ren) are taught for four or more consecutive weeks by teachers who are not highly qualified.	N/A		

Label	Assurance	Response	Comment	Attachment
Development	The school provides professional development for staff based on a comprehensive needs assessment, which included a review of academic achievement data and additional criteria, to ensure all students are college and career ready.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school ensures that if the Title I Ranking Report lists counselors, nurses, media, specialists or "other" staff for the school, there is documentation indicating this need in order to improve student achievement.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school ensures that all para-educators with instructional duties are under the direct supervision of a highly qualified classroom teacher and providing instruction rather than clerical work.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school ensures that all para-educators with instructional duties that involve targeted students are under the direct supervision of a highly qualified classroom teacher and providing instruction rather than clerical work.	Yes		

Grant County High School

Label	Assurance	Response	Comment	Attachment
Instructional Duties	The school ensures that there is a schedule of non-instructional duties for para-educators demonstrating that the duties are on a limited basis only.	Yes		

Label	Assurance	Response	Comment	Attachment
Instructional Duties	The school scheduled non-instructional duties for para-educators working with targeted students demonstrating that the duties are on a limited basis only.	Yes		

Label	Assurance	Response	Comment	Attachment
	The school met its cap size requirements without using Title I funds.	Yes		

Label	Assurance	Response	Comment	Attachment
Cap Size Requirements	The school met its cap size requirements without using Title II funds.	Yes		

# **The Missing Piece**

**Grant County High School** 

#### Introduction

This report provides a comprehensive response to the six objectives of The Missing Piece set for the by the Commissioner's Parent Advisory Council (CPAC). This diagnostic uses performance measurement and progress, as well as relationship building, resources and support to build capacity within schools and districts measure parent involvement and the desired outcome being made. Use the links below to navigate the diagnostic content and respond to the questions.

#### **Stakeholders**

What stakeholders (name and title) did you engage for the purpose of completing the Missing Piece diagnostic?

Claudette Herald - Principal

John Sanders - Associate Principal of GCHS Career & Technology Center

Sonia Guffey - Curriculum Specialist

Jamie Kellam - Director of Secondary Education

# **Relationship Building**

Overall Rating: 2.29

	Statement or Question	Response	Rating
2.1	and demonstrates how strong relationships with		Apprentice

	Statement or Question	Response	Rating
2.2		students are informal, occasional or accidental,	Apprentice

Statement or Question	Response	Rating
Parents and other stakeholders report that they are actively welcomed when they visit the school.	Parents and other stakeholders report that they are actively welcomed when they visit the school.	Proficient

Statement or Question	Response	Rating
encourage parents to attend school activities and participate in decisions about their	School staff implements systematic steps to encourage parents to attend school activities and participate in decisions about their children's learning.	Proficient

Statement or Question	Response	Rating
	Administrators and school staff are available to parents by appointment only to discuss their student's progress.	Apprentice

Statement or Question	Response	Rating
all parents to determine resources necessary	Teachers informally collect some student needs data and some parents are contacted to discuss those needs.	Apprentice

Statement or Question	Response	Rating
school's efforts to welcome and engage parents	Staff occasionally asks for feedback on school's efforts to welcome and engage parents, in an informal or casual way with no regular data collection.	Apprentice

# **Communications**

Overall Rating: 2.29

	Statement or Question	Response	Rating
3.1	inform parents about academic goals, class work, grades and homework for their children in their home language. (For example, classroom contracts, student assignment books,	inform parents about academic goals, class work, grades and homework for their children in	Proficient

Statement or Question	Response	Rating
children's learning needs. (For example, phone and e-mail contacts, offering parent	School staff offers varied ways to that parent can see share information with teachers about their children's learning needs. (For example, phone and email contact, offering parent conferences, and making home visits).	Proficient

Statement or Question	Response	Rating
and organizations to build parent understanding		Apprentice

	Statement or Question	Response	Rating
3.4	discuss school-wide achievement issues,	Student achievement data or achievement results are communicated informally to parents by school staff.	Apprentice

Statement or Question	Response	Rating
maximize parent-teacher conference	Optional parent-teacher conferences are offered at school and parents are notified if a teacher wants to conference.	Novice

Statement or Question	Response	Rating
annual school and/or district stakeholder	District-wide stakeholder surveys are given to parents and teachers encourage parents to respond.	Apprentice

Grant County High School

	Statement or Question	Response	Rating
3.7		Stakeholder survey data is consistently used to plan school improvement efforts and to	J
		evaluate their effectiveness.	

# **Decision Making**

## Overall Rating: 2.0

Statement or Question	Response	Rating
community opportunities, workshops, and easily accessible written information to equip parents		• •

Statement or Question	Response	Rating
parent participation by actively recruiting diverse membership, providing interpreters and translated materials when needed, setting	parent members, may provide translators, meet at time and place convenient to staff. Elections are held at convenient times and are publicized, but less than 20% of the parents vote in SBDM	Apprentice

Statement or Question	Response	Rating
engage and mentor many other parents by reporting to multiple groups and seeking input through surveys, meetings, and varied other	School council chair reports feedback to head of largest parent organization who then decides further dissemination methods or input. There is no provision for parent input other than as required by school law.	

	Statement or Question	Response	Rating
4.4	objectives and plans coherent strategies to	components and action items that deal with specific academic areas. Little or no funding is	Apprentice

	Statement or Question	Response	Rating
4.5	parents on SBDM council and committees, and other groups making decisions about school		Proficient

	Statement or Question	Response	Rating
4.6		encouraged to take part in discussions about	Apprentice

Grant County High School

	Statement or Question	Response	Rating
4.7		Teachers share information from year to year with parents who serve on the school council and/or overlaps council terms of parents.	Novice

# **Advocacy**

## Overall Rating: 2.17

	Statement or Question	Response	Rating
5.1		students have a parent or another adult who can speak up for them regarding their academic	Apprentice

	Statement or Question	Response	Rating
5.2	conferences or other two-way communication	Some parents are involved in informal conversation with school staff to address their child's individual learning needs.	Apprentice

Statement or Question	Response	Rating
effectively in required planning for individual learning, for example, Individual Education Plans, Individual Learning Plans, Gifted Student Plans, 504 Plans, and intervention strategies to	effectively in required planning for individual learning, for example, Individual Education Plans, Individual Learning Plans, Gifted Student	Proficient

Statement or Question	Response	Rating
information on the procedures for resolving	School council has a policy and a process to resolve issues or complaints and outcomes are sometimes tracked and reported to the council.	Apprentice

Statement or Question	Response	Rating
community members are well informed about how to become educational advocates, or how to access a trained educational advocate when	community members are well informed about how to become an educational advocate or how	Proficient

	Statement or Question	Response	Rating
5.6	As students are identified by school staff as having disabilities or performing at the novice level, additional intentional steps are taken to ensure that parents have the option to use a trained advocate to assist them in speaking for their child's needs.	Some teachers provide additional help or strategies to novice learners in their classroom but do not inform the parents about strategies used.	Novice

# **Learning Opportunities**

Overall Rating: 1.83

	Statement or Question	Response	Rating
6.1	Parents have multiple opportunities to learn about and discuss the following: - Kentucky standards and expectations for all students - The school's curriculum, instructional methods, and student services - The school's decision-making process, including opportunities for parents to participate on SBDM councils and committees - Their children's learning and development, along with legal and practical options for helping their children succeed, such the IEP and/or ILP process - Community resources to support learning - Opportunities to participate in state and district school improvement efforts, such as forums, committees, and surveys.	participation in IEP and/or ILP process. •	Apprentice

	Statement or Question	Response	Rating
6.2	communications (for example, newsletters, websites, and bulletin boards) to help parents understand their own children's progress and	School staff makes systematic use of written communications (for example, newsletters, Web sites, bulletin boards) to help parents understand their own children's academic progress and the progress of school.	Proficient

Statement or Question	Response	Rating
with scoring guides to demonstrate academic expectations to parents and students, and	School staff displays proficient student work with scoring guides to demonstrate academic expectations to parents and students, and updates the displays regularly.	Proficient

Statement or Question	Response	Rating
	School staff offers some information to parents to learn how to support their child's learning.	Novice

	Statement or Question	Response	Rating
6.5	policy that welcomes families to visit all	School staff allows parents to visit regular education classrooms upon request. There is no school policy.	Novice

	Statement or Question	Response	Rating
6.6		leaders.	Novice

# **Community Partnerships**

## Overall Rating: 2.83

Statement or Question	Response	Rating
on student achievement and involves business and community leaders in school improvement	School staff networks and partners with multiple businesses and organizations to support student achievement at a school council and a programmatic level.	Distinguished

	Statement or Question	Response	Rating
1	several businesses, organizations, and agencies to support student learning and create	School leadership develops partnerships with several businesses, organizations, and agencies to support student learning and create mentors for students and parents.	Proficient

Statement or Question Response		Rating
School leadership collaborates with employers to support parent and volunteer participation in students' education.		Apprentice

	Statement or Question	Response	Rating
7.4	organizations, and agencies to address individual student needs and shares that	School staff collaborates with businesses, organizations, and agencies to address individual student needs and shares that information with parents.	Proficient

Statement or Question	Response	
resources and community resources and report that they provide meaningful help to resolve family challenges that could interfere with student learning. (For example, FRYSC or Title I coordinators connect family with community		Proficient

Statement or Question	Response	Rating
based learning activities aligned with the	School staff maintains a resource directory on some agencies, programs and services that will provide services for students.	Apprentice

#### Reflection

#### Reflect upon your responses to each of the Missing Piece objectives.

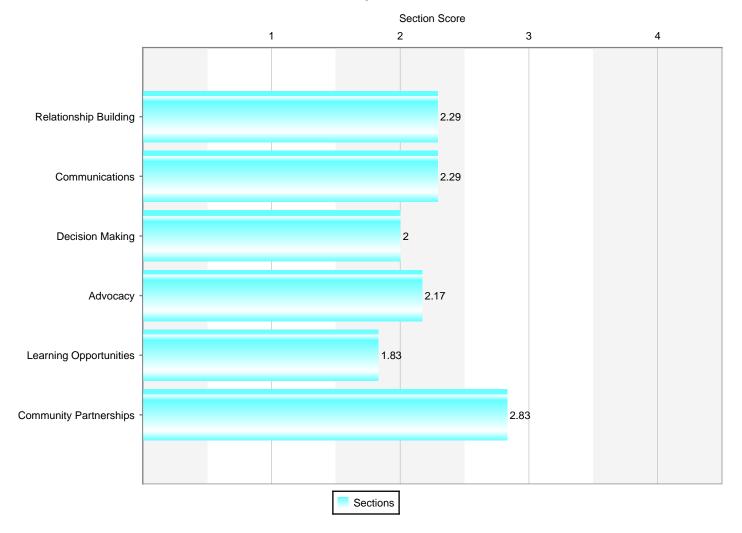
Areas of strength included business and industry relationships and involvement in the educational process, open communication with students/ staff/ administration, community education offerings at the high school, transparent & open decision making process and numerous CTE pathway offerings.

Areas of improvement include encouragement of advocacy and two-way communication in decision making processes, encourage and develop more opportunities for parental involvement, and build stronger partnerships with B&I to develop work based learning opportunities for students.

Sustainability will be achieved through intentional focus and celebration of above strengths. Improvement will be achieved through more opportunities for parental involvement, more open communication to all stakeholders, and hold two B&I advisory committee meetings for all CTE pathways.

# **Report Summary**

# **Scores By Section**



Grant County High School

# Introduction

The responses should be brief, descriptive, and appropriate for the specific section. It is recommended that the responses are written offline and then transferred into the sections below.

### Improvement Planning Process

Improvement Planning Process

Describe the process used to engage a variety of stakeholders in the development of the institution's improvement plan. Include information on how stakeholders were selected and informed of their roles, and how meetings were scheduled to accommodate them.

Traditional SBDM meetings were held and utilized to discuss improvement plan needs. SBDM includes administration, teachers, and parents. PLC meetings were also held for core content teachers and time was created for examination, review and development of school needs. Members included Curriculum Specialist, administrators, district personnel and teachers. After school events were held for student and parent involvement and feedback. School newsletter and website were utilized for additional stakeholder feedback.

Describe the representations from stakeholder groups that participated in the development of the improvement plan and their responsibilities in this process.

Youth Service Center personnel and Guidance Counselors are invited and involved in school administrative meetings. Discussion, goal setting and feedback were given during the meetings to address school improvement concerns. Student advisory board discussed school needs and goals during planned meetings.

Explain how the final improvement plan was communicated to all stakeholders, and the method and frequency in which stakeholders receive information on its progress.

Final product was communicated through digital weekly newsletters and school website. Draft and final copies were sent out electronically to staff members. Hard copies were posted in staff lounge and mailroom. SBDM approves final improvement plan and draft was discussed at monthly meeting.

# **School Safety Report**

Grant County High School

#### Introduction

In response to recent tragic events in our nation's schools, during the 2013 legislative session the Kentucky General Assembly took action, through the passage of Senate Bill 8/House Bill 354, to assure that our schools are safer places for students and staff to work and learn. Among other things, SB8/HB354 required changes to emergency plan requirements, the development of school safety practices, and additional severe weather, lockdown and earthquake drills. The bill also required local school district superintendents to verify to the Kentucky Department of Education that all schools in the district are in compliance with these requirements. This diagnostic is the means by which this reporting is accomplished.

# **School Safety Requirements**

Label	Assurance	Response	Comment	Attachment
	Does each school have a written Emergency Management Plan (EMP)?		Updated EMP in place - second reading occurred on December 15th through SBDM.	

Label	Assurance	Response	Comment	Attachment
	Did the SBDM Council adopt a policy requiring the development and adoption of an EMP?		Original adoption in Fall 2013. Revised copy adopted - final version in December 2015.	

Label	Assurance	Response	Comment	Attachment
3.	Did the SBDM Council adopt the EMP?	Yes	Annually	

Label	Assurance	Response	Comment	Attachment
	Has each school provided the local first responders with a copy of the school's EMP and a copy of the school's floor plan?	Yes		

Label	Assurance	Response	Comment	Attachment
	Has the EMP been reviewed and revised as needed by the SBDM council, principal, and first responders (annually)?		Assistant Principal SBDM School Resource Officer	

Label	Assurance	Response	Comment	Attachment
	Was the EMP reviewed with the faculty and staff prior to the first instructional day of the school year?	Yes	Opening Day 2015	

Label	Assurance	Response	Comment	Attachment
7.	Were local law enforcement and/or fire officials invited to review the EMP?	Yes	School Resource Officer	

Label	Assurance	Response	Comment	Attachment
	Are evacuation routes posted in each room at any doorway used for evacuation, with primary and secondary routes indicated?	Yes	Checked annually	

Grant County High School

Label	Assurance	Response	Comment	Attachment
	Has the local Fire Marshal reviewed the designated safe zones for severe weather and are they posted in each room?	Yes	August 2015	

Label	Assurance	Response	Comment	Attachment
1	Have practices been developed for students to follow during an earthquake?	Yes		

Label	Assurance	Response	Comment	Attachment
11.	Has each school developed and adhered to practices designed to ensure control of access to each school (i.e., controlling access to exterior doors, front entrance, classrooms, requiring visitor sign-in and display of identification badges)?	Yes		

Label	Assurance	Response	Comment	Attachment
12.	Has each school completed all four emergency response drills during the first 30 days of the school year? (Fire in compliance with <a href="http://www.lrc.ky.gov/kar/815/010/060.ht m" target="_blank"> Fire Safety</a> regulations), Lockdown, Severe Weather and Earthquake)	Yes	August and September 2015	

Label	Assurance	Response	Comment	Attachment
13.	Are processes in place to ensure all four emergency response drills (Fire in compliance with <a href="http://www.lrc.ky.gov/kar/815/010/060.ht m" target="_blank"> Fire Safety</a> regulations), Lockdown, Severe Weather and Earthquake) will occur within the first thirty instructional days beginning January 1?	Yes		

# **Equitable Access Diagnostic**

Grant County High School

#### Introduction

As part of No Child Left Behind (NCLB) each state is required to develop strategies to ensure that poor and minority children are not taught at higher rates than other children by inexperienced, unqualified, or out-of-field teachers. The results of this effort became a national push to ensure all teachers were highly qualified (HQT); meaning each teacher holds the appropriate certification for the content and/or grade level for which they are assigned. National data show that poor and minority continue to be taught by inexperienced, unqualified, or out-of-field teachers. As a result, in 2014, the United States Department of Education (USDOE) required states to develop equity plans and use evidence based strategies to address this issue. The focus of the plan is to move away from the concept of "highly qualified" to "high effective".

#### **Needs Assessment**

Label	Assurance	Response	Comment	Attachment
	Has a review of the data has been conducted to determine barriers to achieve equitable access to effective educators within the school?	Yes		

#### What are the barriers identified?

Teachers at GCHS are highly qualified.

What sources of data were used to determine the barriers?

GCHS Master Schedule, student enrollment, staff allocations.

What are the root causes of those identified barriers?

Demographics, student placement in master schedule, teacher assignment

What does the Professional Growth and Effectiveness System data say about the effectiveness of teachers in the school?

Teachers continue to show growth in effective classroom engagement and classroom management.

### **Equitable Access Strategies**

Placement: Describe school policies or procedures that address the assignment of students to ensure low income and minority students are not assigned to inexperienced, ineffective or out-of-field teachers more often than their peers who are not identified as low income or minority students.

All teachers are highly qualified and all students receive appropriate attention in the master schedule.

Placement: How is data used to make student assignment decisions to ensure low income, minority, Limited English Proficient and Exceptional Children and Youth are not assigned to inexperienced, ineffective or out-of-field teachers more often than their peers?

Student choice, interests, and individual advising sessions are conducted in placement in the master schedule.

Recruitment and Retention: How does the school analyze student level data to design targeted recruitment of effective and diverse teachers?

Student interests are examined and those numbers drive the classes placed in the master schedule. Individual classroom data is examined on a regular basis and it drives instruction.

Recruitment and Retention: How does the school recruit teachers who are effective in implementing practices that are targeted to support the diverse learning needs of minority students, low income students, Limited English Proficient and Exceptional Children and Youth?

Posting of jobs on KDE website, extensive interview process, ongoing PGES discussions, professional development.

Recruitment and Retention: How does the school retain effective teachers? Identify any incentives.

Listening to teacher needs, focus on staff morale, incentives for attendance, recognition at various meetings.

Professional Learning: Identify supports, including mentoring and/or induction, provided to meet the needs of first year, inexperienced and out-of-field teachers.

New Teacher Institute, Mentorship with veteran teacher, monthly meetings, routine checks.

**Grant County High School** 

Professional Learning: Utilizing PGES data, how are the professional learning needs of teachers with an effectiveness rating below accomplished addressed?

Individual plans created, support provided, feedback given through walkthroughs, data examined.

Working Conditions: How are TELL Kentucky results being addressed to increase recruitment, retention and professional learning needs of staff?

Plans developed to assist with appropriate professional development needs for individual teachers.

**Grant County High School** 

# **Questions**

Identify all goals, objectives, strategies and activities created that support equitable access and the responses in this diagnostic.

College & Career Readiness, Closing the Achievement Gap, Novice Reduction, Increasing Proficiency.